

| Current Liab. | $\overline{10372}$ | $\overline{14896}$ | $\overline{10964}$ |
| :--- | :--- | :--- | :--- |


| ANNUAL RATES <br> of change (per sh) <br> Revenues <br> "Cash Flow" <br> Earnings <br> Dividends <br> Book Value |  | Past Past Es <br> 10 Yrs. 5 Yrs. <br> $27.5 \%$ $30.0 \%$ <br> -- $27.5 \%$ <br> -- $23.5 \%$ <br> -- - <br> - $110.5 \%$ |  |  | Est'd '09-'11 to '14-'16 $28.0 \%$ $31.0 \%$ $35.0 \%$ Nil $19.5 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar | $\begin{array}{\|c} \hline \text { QUARTT } \\ \text { Mar. } 31 \end{array}$ | $\begin{gathered} \text { TERLY REV } \\ \text { Jun. } 30 \end{gathered}$ | VENUES | \$ mill.) Dec. 31 | Full Year |
| 2009 | 4890 | 4651 | 5449 | 9519 | 24509 |
| 2010 | 7130 | 6566 | 7560 | 12948 | 34204 |
| 2011 | 9857 | 99131 | 10876 | 17431 | 48077 |
| 2012 | 13185 | 128341 | 13900 | 22881 | 62800 |
| 2013 | 17000 | 165001 | 18000 | 29100 | 80600 |
| Calendar | $\begin{array}{r} \text { EAR } \\ \text { Mar. } 31 \end{array}$ | $\begin{aligned} & \hline \text { RNINGS PEI } \\ & \text { Jun. } 30 \end{aligned}$ | $\begin{aligned} & \text { ER SHAR } \\ & \text { Sep. } 30 \end{aligned}$ | $\begin{aligned} & \hline \text { EA } \\ & \text { Dec. } 31 \end{aligned}$ | Full Year |
| 2009 | . 42 | . 32 | . 45 | . 85 | 2.04 |
| 2010 | . 66 | . 45 | . 51 | . 91 | 2.53 |
| 2011 | . 44 | . 41 | . 14 | . 38 | 1.37 |
| 2012 | . 28 | . 01 | d. 05 | . 56 | . 80 |
| 2013 | . 45 | . 40 | . 45 | 1.15 | 2.45 |
| $\begin{aligned} & \text { Cal- } \\ & \text { endar } \end{aligned}$ | $\begin{array}{\|c} \hline \text { QUAR } \\ \text { Mar. } 31 \end{array}$ | $\begin{aligned} & \hline \text { RTERLY DIV } \\ & \text { Jun. } 30 \end{aligned}$ | $\begin{aligned} & \text { IVIDENDS } \\ & \text { Sep. } 30 \end{aligned}$ | PAID Dec. 31 | Full Year |
| $\begin{aligned} & 2008 \\ & 2009 \\ & 2010 \\ & 2011 \\ & 2012 \end{aligned}$ |  | CASH DI BEING | $\begin{aligned} & \text { IVIDEN } \\ & \text { PAID } \end{aligned}$ |  |  |

Amazon.com shares appear to be on the rebound. Although the company reported a steep decline in earnings per share, year over year, in the second quarter of 2012, this was largely due to Amazon's ongoing investment in its physical and technological infrastructure. Indeed, the top line continued to expand at a nice pace in the J une period, advancing $29 \%$ on an annual basis, to $\$ 12.83$ billion. And investors appear confident that Amazon's aggressive investment strategy will pay off eventually, making the recent margin pressure but a near-term factor. The stock has risen about 6\% since our May review.

## Costs are likely to remain high in the

 coming months. Management is focused on committing considerable funds to improving Amazon Web Services, and increasing capacity to support the company's fulfillment operations, among several other initiatives. And although we continue to expect an improvement in share net by yearend, these ramped-up outlays will probably continue to weigh on the bottom line near term. In fact, Amazon may report a deficit in the third quarter of thisyear. The recent margin pressure has led us to lower our full-year earnings-pershare estimate by $\$ 0.85$, to $\$ 0.80$, which suggests a nearly $42 \%$ decrease compared to 2011's tally.
But these expenditures should drive growth long term. Amazon appears to be gearing up for the future, and we believe these efforts will allow for steady advances in revenues over the long haul. And, as costs associated with the company's recent initiatives moderate, the bottom line should recover nicely. All told, our estimates call for a rebound in share net in 2013, with further gains over the next 3 to 5 years.
Patient investors ought to wait for a more attractive entry point. These shares remain ranked to trail the broader market averages over the coming six- to 12-month period (Timeliness: 4). In addition, this equity has below-average capital appreciation potential over the pull to 2015-2017, as much of the future improvement we are anticipating appears to have been already factored into the current stock price.
Kathryn M. Drew
August 17, 2012

