

539.8 158.9 577.5 161.6 644.9 170.8 Other 1190.4 1234.8 Current Assets 1120.1 304.2 38.7 309.0 385.9 Accts Payable 345.5 Debt Due 38.5 339.5 38.9 347.3 Other 723.5 772.1 Current Liab. 651.9

Past Est'd '09-'11 ANNUAL RATES Past 10 Yrs. to '15-'17 of change (per sh) 5 Yrs. Revenues "Cash Flow" -2.0% -2.0% 8.0% 16.5% 2.5% -6.0% Earnings Dividends 39.0% 15.0% -8.5% -24.5% -1.0% -1.0% **Book Value** 12.5%

QUARTERLY REVENUES (\$ mill.)^A

endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2009	962.9	1056.3	1133.5	1116.5	4269.2
2010	1161.9	1306.3	1270.2	1213.6	4952.0
2011	1245.6	1348.6	1377.1	1318.7	5290.0
2012	1366.2	1450	1470	1403.8	5690
2013	1430	1530	1570	1510	6040
Cal-	EARNINGS PER SHARE A				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2009	d.42	.64	.39	d.04	.57
2010	d.04	.26	.22	.02	.46
2011	.24	.52	.52	.26	1.53
2012	.45	.70	.70	.55	2.40
2013	.50	.80	.80	.65	2.75
Cal-	QUARTERLY DIVIDENDS PAID B				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2008	.10	.10	.10	.10	.40
2009	.10	.10	.10	.10	.40
2010	.10	.10	.10	.10	.40
2011	.10	.10	.10	.10	.40
2012	.10				

less-than-truckload carrier. Menlo Worldwide (29%, 23%) provides logistics and supply chain management. Truckload (11%, 18%). Road Systems trailer manufacturing (1%, -2%). Acq'd Contract Freighters Inc. 8/07. Spun off Consolidated Freightways 12/96.

Con-way got off to a fast start in 2012. Share net of \$0.45 blew away our estimate of \$0.28 and even the recently raised Street consensus of \$0.35. All three operating segments (excluding a small trailer manufacturing business) easily beat our expectations. Though trucking volumes were not impressive (up only 1.5%, year to year, in the core less-than-truckload segment), improved pricing and cost management more than offset modest demand growth. Assuming a slow-but-growing economy, we believe margins can improve further, and we're raising our earnings estimate for 2012 by 23%, to \$2.40 a share. Con-way should get a bigger boost from volume growth next year, and our sharenet projection goes to \$2.75 from \$2.25.

The big story is the margin recovery at the less-than-truckload (LTL) division. Con-way Freight was among the most profitable LTL carriers in its pre-recession glory days. We don't think it can get back to an operating ratio of 90% due to a more competitive landscape, however, that metric did improve 160 basis points, year to year, in the March period, to 95.8%. The company is leveraging stable FMR, 7.8%; Hotchkis and Wiley Capital, 7.8%; BlackRock, Inc. 6.0% (5/12 proxy). Chairman: Dr. W. Keith Kennedy, Jr. CEO: Douglas W. Stotlar. Inc.: DE. Address: 2855 Campus Dr., San Mateo, CA 94403. Tel.: 650-378-5200. Internet: www.con-way.com.

demand through good cost control and pricing. Yield rose 6.1%, from the yearearlier period, or 4.1% excluding fuel surcharges. Margins are expected to expand further as operating efficiencies improve. Menlo Worldwide Logistics has won new customers. The division's first-

quarter gross revenue grew 13.3%, with increases in both warehouse and transportation management services. Freight brokerage activity was also up. Menlo is focused on increasing its proportion of international business.

The performance of the truckload business is improving, too. Marchquarter income here was up 49%, mainly as the result of higher pricing and asset utilization (a reduced empty miles percentage). We believe, though, that labor inflation will heat up in this segment as the company continues to aggressively recruit drivers to support growth.

Momentum investors may find interest in this top-ranked issue. The share price shot up on the March-period results. The stock still has good 3- to 5-year appreciation potential, however.

Craig Sirois June 1, 2012

(A) 1996 data are pro forma. Based on diluted shares. Excl. net nonrec. gains (losses): '96, (\$1.05); '98, \$0.26; '99, \$0.37; '00, (\$0.43); '01, (\$8.68); '02, \$0.46; '03, (\$0.10); '04, (\$4.94);

'05, \$0.11; '06, \$1.05; '07, (\$0.38); '08, (\$0.07); '09, (\$2.90); '10, (\$0.39); '11, \$0.05; '12, \$0.01; disc. ops: '04, \$0.22; '05, (\$0.11); '06, (\$0.11); '07, (\$0.02); '08, (\$0.83). 2011 quarterly EPS don't sum due to rounding. Next earnings report due late July. (**B)** Dividends paid mid-March, June, Sept., and Dec. ■ Dividend rein-vestment plan available. (**C)** In millions.

Company's Financial Strength Stock's Price Stability B+ 40 Price Growth Persistence 30 **Earnings Predictability** 40