

| CURRENT POSITION (\$MILL.) | 2010 | 2011 | 3/31/12 |
| :---: | :---: | :---: | :---: |
| Cash Assets | 421.4 | 451.3 | 419.1 |
| Receivables | 539.8 | 577.5 | 644.9 |
| Other | 158.9 | 161.6 | 170.8 |
| Current Assets | 1120.1 | 1190.4 | 1234.8 |
| Accts Payable | 304.2 | 345.5 | 385.9 |
| Debt Due | 38.7 | 38.5 | 38.9 |
| Other | 309.0 | 339.5 | 347.3 |
| Current Liab. | 651.9 | 723.5 | 772.1 |


| ANNUAL RATES | Past | Past | Est'd '09-'11 |
| :--- | ---: | ---: | ---: |
| of change (per sh) | 10 Yrs. | 5 Yrs. | to'15-'17 |
| Revenues | $-2.0 \%$ | $2.5 \%$ | $8.0 \%$ |
| "Cash Flow" | $-2.0 \%$ | $-6.0 \%$ | $16.5 \%$ |
| Earnings | $-8.5 \%$ | $-24.5 \%$ | $39.0 \%$ |
| Dividends | $-0-$ | - | $15.0 \%$ |
| Book Value | $-1.0 \%$ | $-1.0 \%$ | $12.5 \%$ |


| Cal- | QUARTERLY REVENUES (\$ mill. $)^{\mathrm{A}}$ | Full |
| :--- | :--- | :--- |


| Catdar | Mar. 31 Jun. 30 Sep. 30 | Dec. 31 | Year |
| :--- | :--- | :--- | :--- |


| 2009 | 962.9 | 1056.3 | 1133.5 | 1116.5 | 4269.2 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | 2010 | 1619 | 130.3 | 1270.2 | 12126 |  |


| 2010 | 1161.9 | 1306.3 | 1270.2 | 1213.6 | 4952.0 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2011 | 1245.6 | 1348.6 | 1377.1 | 1318.7 | 5290.0 |

$\begin{array}{llllll}2012 & 1366.2 & 1450 & 1470 & 1403.8 & 5690\end{array}$

| 2013 | 1430 | 1530 | 1570 | 1510 | 6040 |
| :--- | :--- | :--- | :--- | :--- | :--- |



| 2009 | d. 42 | .64 | .39 | d. 04 | .57 |
| :---: | :---: | :---: | :---: | :---: | ---: |
| 2010 | d.04 | .26 | .22 | .02 | .46 |
| 2011 | .24 | .52 | .52 | .26 | 1.53 |
| 2012 | .45 | .70 | .70 | .55 | 2.40 |
| 2013 | .50 | .80 | .80 | .65 | 2.75 |
| Cal- | QUARTERLY DIVIDENDS PAID Ba |  | Full |  |  |
| endar | Mar.31 | Jun.30 | Sep.30 | Dec. 31 | Year |
| 2008 | .10 | .10 | .10 | .10 | .40 |
| 2009 | .10 | .10 | .10 | .10 | .40 |
| 2010 | .10 | .10 | .10 | .10 | .40 |
| 2011 | .10 | .10 | .10 | .10 | .40 |
| 2012 | 10 |  |  |  |  |

## BUSINESS: Con-way Inc. provides freight transportation \& services. Con-Way Freight ( $59 \%$ of 2011 revs., $61 \%$ of op. inc.) owns a less-than-truckload carrier. Menlo Worldwide ( $29 \%$, 23\%) provides logistics and supply chain management. Truckload ( $11 \%, 18 \%$ ) Road Systems trailer manufacturing ( $1 \%,-2 \%$ ). Acq'd Contract Freighters Inc. 8/07. Spun off Consolidated Freightways 12/96

Con-way got off to a fast start in 2012. Share net of $\$ 0.45$ blew away our estimate of $\$ 0.28$ and even the recently raised Street consensus of $\$ 0.35$. All three operating segments (excluding a small trailer manufacturing business) easily beat our expectations. Though trucking volumes were not impressive (up only $1.5 \%$, year to year, in the core less-than-truckload segment), improved pricing and cost management more than offset modest demand growth. Assuming a slow-but-growing economy, we believe margins can improve further, and we're raising our earnings estimate for 2012 by $23 \%$, to $\$ 2.40$ a share. Con-way should get a bigger boost from volume growth next year, and our sharenet projection goes to $\$ 2.75$ from $\$ 2.25$.
The big story is the margin recovery at the less-than-truckload (LTL) division. Con-way Freight was among the most profitable LTL carriers in its prerecession glory days. We don't think it can get back to an operating ratio of $90 \%$ due to a more competitive landscape, however, that metric did improve 160 basis points, year to year, in the March period, to
$95.8 \%$. The company is leveraging stable

Sold Menlo Forwarding 12/04; interest in Vector SCM 1/07. Has about 27,800 employees. Officers/directors own $3.3 \%$ of common; FMR, $7.8 \%$; Hotchkis and Wiley Capital, $7.8 \%$; BlackRock, Inc., 6.0\% (5/12 proxy). Chairman: Dr. W. Keith Kennedy, Jr. CEO: Douglas W. Stotlar. Inc.: DE. Address: 2855 Campus Dr., San Mateo, CA 94403. Tel.: 650-378-5200. Internet: www.con-way.com.
demand through good cost control and pricing. Yield rose $6.1 \%$, from the yearearlier period, or $4.1 \%$ excluding fuel surcharges. Margins are expected to expand further as operating efficiencies improve.
Menlo Worldwide Logistics has won new customers. The division's firstquarter gross revenue grew $13.3 \%$, with increases in both warehouse and transportation management services. Freight brokerage activity was also up. Menlo is focused on increasing its proportion of international business.
The performance of the truckload business is improving, too. Marchquarter income here was up $49 \%$, mainly as the result of higher pricing and asset utilization (a reduced empty miles percentage). We believe, though, that labor inflation will heat up in this segment as the company continues to aggressively recruit drivers to support growth.
Momentum investors may find interest in this top-ranked issue. The share price shot up on the March-period results. The stock still has good 3 - to 5 -year appreciation potential, however.
Craig Sirois

[^0]Company's Financial Strength
Stock's Price Stability
Price Growth Persistence
Earnings Predictability


[^0]:    A) 1996 data are pro forma. Based on diluted shares. Excl. net nonrec. gains (losses): '96, (\$1.05); '98, \$0.26; '99, \$0.37; '00, (\$0.43); '01, $\$ 1.05) ; ~ ' ~ ' 98, ~ \$ 0.26 ; ~ ' 99, ~ \$ 0.37 ; ~ ' 00, ~(\$ 0.43) ; ~ ' 01, ~$
    \$8.68); 02, \$0.46; '03, (\$0.10); '04, (\$4.94);
    '05, \$0.11; '06, \$1.05; '07, (\$0.38); '08, (\$0.07); $\quad$ don't sum due to rounding. Next earnings
     disc. ops: '04, \$0.22; '05, (\$0.11); '06, (\$0.11); March, June, Sept., and Dec. - Dividend rein'07, (\$0.02); '08, (\$0.83). 2011 quarterly EPS' $\quad$ vestment plan available. (C) In millions.

