

| 8.9 | 20.4 |
| :--- | :--- |


| 2015-17 PROJECTIONS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ann'l Total |  |  |  |  |  |  |  |  |
|  | $\left.\begin{array}{cc} \text { Price } & \text { Gain } \\ 110 & (+115 \%) \\ 70 & (+35 \% \end{array}\right)$ |  |  |  |  | $\begin{aligned} & \text { Return } \\ & 23 \% \\ & 10 \% \end{aligned}$ |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Insider Decisions |  |  |  |  |  |  |  |  |
| M A M J J A S O N |  |  |  |  |  |  |  |  |
| to Buy 00000000000000 |  |  |  |  |  |  |  |  |
| Options $10000000 c c c c c c$ |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Institutional Decisions |  |  |  |  |  |  |  |  |2-for-1 split 4/0

Options: Yes
maker of leather handbags. It was acquired by Sara Lee in 1985. 7,380,000 shares were issued to the public at $\$ 16.00$ a share in October, 2000. The transaction was led by Goldman Sachs \& Co., Morgan Stanley Dean Witter, and Prudential Securities. Sara Lee subsequently distributed the remaining stock to shareholders.
CAPITAL STRUCTURE as of 12/29/12
Total Debt $\$ 22.7$ mill. Due in 5 Yrs $\$ 22.7$ mill. LT Debt $\$ .5$ mill.

LT Interest NMF (Less than $1 \%$ of capital)

Leases, Uncapitalized: Ann'l rentals $\$ 179.3$ mill. No Defined Benefit Pension Plan

Pfd Stock None
Common Stock 285,186,057 shares
as of $8 / 3 / 12$
MARKET CAP: $\$ 14.9$ billion (Large Cap)

| CURRENT POSITION <br> (\$MILL.) | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{1 2 / 2 9 / 1 2}$ |
| :--- | ---: | ---: | ---: |
| Cash Assets | 702.0 | 917.2 | 858.7 |
| Receivables | 143.0 | 174.5 | 223.0 |
| Inventory (Avg Cst) | 421.8 | 504.5 | 493.7 |
| Other | 185.6 | 208.3 | 273.0 |
| Current Assets | 1452.4 | 1804.5 | 1848.4 |
| Accts Payable | 118.6 | 155.4 | 152.6 |
| Debt Due | .8 | 22.4 | 22.2 |
| Other | 473.6 | 540.4 | 594.1 |
| Current Liab. | 593.0 | 718.2 | 768.9 |


| ANNUAL RATES <br> of change (per sh) Sales "Cash Flow" Earnings Dividends Book Value |  | Past 10 Yrs. 22.5\% 29.5\% 31.5\% 25.0\% | $\begin{array}{lc} \hline \text { Past } & \text { Est'd ' } 10-12 \\ 5 \text { Yrs. } & \text { to '15-'17 } \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 15.0\% |
|  |  | 18.0\% | 15.0\% |
|  |  | 17.5\% 1 | 16.0\% |
|  |  | \% 10.0\% 1 | $\begin{aligned} & 32.0 \% \\ & 16.0 \% \end{aligned}$ |
|  |  |  |  |
| Fiscal | QUARTERLY SALES (\$ mill.) A Sep.Per Dec.Per Mar.Per Jun.Per |  |  | Full <br> Fiscal <br> Year |
| Year |  |  |  |  |  |  |
| Ends |  |  |  |  |  |  |
| 2009 | 752.5 | 960.3 | 740.0 | 3230.5 |
| 2010 | 761.4 | 1065.0 | 830.7950 .5 | 3607.6 |
| 2011 | 911.7 | 1264.4 | 950.7103 | 4158.5 |
| 2012 | 1050.4 | 1448.6 | 1109.01155 .2 | 4763.2 |
| 2013 | 1161.4 | 1503.8 | 11651219.8 | 5050 |
| Fiscal Year Ends | EARNINGS PER SHARE A b Sep.Per Dec.Per Mar.Per Jun.Per |  |  | Full Fisca Year |
|  |  |  |  |  |  |  |
| 2009 | . 44 | . 67 | .38 . 4 | 1.91 |
| 2010 | . 44 | . 75 | . 50.64 | 2.33 |
| 2011 | . 63 | 1.00 | . 62 | 2.92 |
| 2012 | . 73 | 1.18 | . 77 . 86 | 3.53 |
| 2013 | . 77 | 1.23 | . 80 | 3.70 |
| Calendar | QUARTERLY DIVIDENDS PAID E Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  | Full Year |
|  |  |  |  |  |  |  |
| 2009 |  | . 075 | . 075 | . 225 |
| 2010 | . 075 | -- | . 15 . 15 | $\begin{array}{r} .380 \\ .750 \\ 1.35 \end{array}$ |
| 2011 | .15.225 | .15.225 | $\text { . } 225 .$ |  |
| 2012 |  |  |  |  |
| 2013 |  |  |  |  |

> BUSINESS: Coach, Inc. is a designer, producer, and marketer of high-quality modern American classic accessories. Primary product offerings include handbags, women's and men's accessories, business cases, luggage, leather outerwear, gloves, scarves, and personal planning products. Also licenses watches, footwear, and home and office furniture. Operates 523 North American stores (in-

The investment community did not take kindly to Coach's second-quarter (fiscal year ends J une 29th) results. Indeed, the stock gave back all of its early gains and is down $10 \%$ since our November report. Although the company posted share net of $\$ 1.23$, a nickel better than it did in the same period last year, it came up a nickel short of our estimate. Sales growth disappointed, with same-store sales slipping $2 \%$ (versus our call for a $2 \%$ advance) mainly due to weakness in the North American women's handbag business. It ought to be noted that the sharenet advance factors in share repurchases and that earnings only advanced $1.5 \%$.
The operating environment is likely to remain tough. No doubt that the cumulative effects of Hurricane Sandy and the averted "fiscal cliff" dampened already weak consumer confidence in the holiday period. And although these issues ought to be in the rearview mirror, we worry that there may be some other factors at play here also, namely greater competition. Indeed, the landscape has been heating up, specifically in North America, with the Michael Kors brand continuing to make a
cluding 169 factory outlets). Direct-to-consumer channel accounted for about $89 \%$ of total net sales in fiscal 2012; indirect channel, (11\%). Acquired remaining 50\% interest in Coach Japan, 7/05. Off./dir. own 2.3\% of common shares (10/12 Proxy). Chairman and CEO: Lew Frankfort. Inc.: MD. Add.: 516 W. 34th St., New York, NY, 10001. Tel.: 212-594-1850. Internet: www.coach.com.
name for itself. Kors has been posting far better comp sales and operating margins of late and looks to be taking market share. Although Coach is said to have limited promotional activity, it will be difficult to do so if the competitive pressures continue to mount and stockrooms remain filled with merchandise. Erring on the side of caution, we have tempered our fiscal second-half sharenet estimate by a dime, anticipating mid-single-digit growth.
That said, we believe that the longer-
term outlook remains healthy. Man-
agement's track record leads us to believe that it will be able to work out the kinks in the women's handbag business, while expansion overseas and into new market niches (namely menswear) ought to be bigger contributors by mid-decade. A healthy balance sheet, meanwhile, will likely enable management to continue rewarding shareholders. COH offers meaningful total return potential at the currently depressed price. Investors ought to note that there may be a few bumps in the road as management attempts to transform Coach into a lifestyle brand.
AndreJ. Costanza
February 1, 2013

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[^0]:    (A) Fiscal year ends Sat. closest to June 30th. FY'06. Excl. nonrecurring: '08, (\$0.12). Next
    (B) Dil. egs. Qrtrly. EPS may not sum due to splits. (E) Div. initiated in 6/09. Div.
    egs. report late Apr. (C) Store count only paid in early Jan., April, July, and Oct. Jan. (F) (B) Dil. egs. Qrtrly. EPS may not sum due to egs. report late Apr. (C) Store count only paid in early Jan., April, July, and Oct. Jan. (F) rndg. Incl. stock options as of FY'07. Reflects reflects N.A. retail and factory stores through $\operatorname{lncl}$ : an extra $\$ 0.30$ payment on $12 / 27 / 12$. disc. of corporate accounts business beginning $\mathrm{FY}^{\prime}$ '12 (Includes all thereafter). (D) In mill., (G) Price as of 10:30 AM EST on 1/24/12/

