| TIMELIM | $\text { vESS } 2$ | Raised 12 | 28／12 | High： Low： | $\begin{aligned} & 35.0 \\ & 10.2 \\ & \hline \end{aligned}$ | $\begin{array}{r} 17.5 \\ 7.3 \end{array}$ | 14.0 10.6 | $\begin{array}{r} 15.5 \\ 9.8 \end{array}$ | $\begin{aligned} & 14.5 \\ & 11.3 \end{aligned}$ | $\begin{aligned} & 19.8 \\ & 12.1 \end{aligned}$ | $\begin{aligned} & 23.3 \\ & 16.0 \end{aligned}$ | $\begin{aligned} & 23.6 \\ & 15.0 \end{aligned}$ | $\begin{aligned} & 25.1 \\ & 13.8 \end{aligned}$ | $\begin{aligned} & 32.3 \\ & 21.2 \end{aligned}$ | $\begin{aligned} & 36.5 \\ & 24.7 \end{aligned}$ | $\begin{aligned} & 134.3 \\ & 25.3 \end{aligned}$ |  |  | Target Price Range |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SAFET <br> TECHN | $\begin{array}{ll} 1 \\ & 1 \\ & \\ \end{array}$ | Raised 5 <br> Lowered | $2209$ <br> $127 / 12$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $-80$ |
| BETA | $95 \quad(1.00=$ | Market） | 2712 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | －60 |
|  | 5－17 PR | JECTIO |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 40 |
|  | Price | Gain | n＇1 Total Return | TIT |  |  |  |  |  |  |  |  |  |  |  | － | － |  |  | 30 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 25 |
| Low |  | 15\％） |  |  |  |  |  |  |  |  |  |  |  | Ill |  |  |  |  |  | －20 |
| Insider Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | －15 |
| to Buy | $\begin{array}{ll}\text { M A } & \text { M } \\ 0 & 0\end{array}$ | $\begin{array}{llll}\text { J } & \text { J A }\end{array}$ | $\begin{array}{llll}\text { S } & 0 & \mathrm{~N} \\ 0 & 0 & 0\end{array}$ |  | 1 | 曲 |  | 品， | IIM |  |  |  |  |  |  |  |  |  |  | －10 |
| $\begin{aligned} & 10 \text { opuy } \\ & \text { Options } \end{aligned}$ to Sell | $\begin{array}{llll}0 & 0 & \\ 3 & 1 & 1 \\ 3 & 1 & 1\end{array}$ | $\begin{array}{llll}1 & 7 & 3 \\ 1 & 3 \\ 1 & 6\end{array}$ | $\begin{array}{lllll}4 & 3 & 2 \\ 4 & 3 & 2 \\ 4 & \end{array}$ |  |  | 升 |  |  |  |  |  |  |  |  |  |  |  | \％TOT．RETURN $1 / 13$ |  | －7．5 |
| Institutional Decisions |  |  |  | Perce shares traded |  | $\therefore$ |  |  |  | $\cdots{ }^{* * * . . . * * * * * * *) ~}$ |  |  | $\because \because * * \cdots \cdots \ldots+\cdots+\cdots+\cdots \cdots \cdots \cdots$ |  |  |  |  |  |  |  |
| to Buy | $599$ | $\begin{aligned} & 573 \\ & 675 \end{aligned}$ | 504 700 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 yr. 3 yr. | $\begin{array}{ll}27.4 & 16.8 \\ 58.0 & 54.1\end{array}$ |  |
| $\begin{aligned} & \text { to Sell } \\ & \text { HId's }(000) \end{aligned}$ | $\begin{gathered} 711 \\ 9957932 \end{gathered}$ | $\begin{array}{r} 675 \\ 7606252 \\ \hline \end{array}$ | 867566 |  |  |  |  |  |  |  | ｜｜｜ |  |  |  |  | لШ1ل1 |  | 5 yr ． | 78.958 |  |
| 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | $\bigcirc$ | JE LINE PUB．LLC | 15－17 |
| ． 72 | ． 97 | 1.22 | 1.54 | 1.80 | 1.94 | 1.78 | 1.81 | 1.96 | 2.36 | 2.82 | 3.57 | 4.39 | 4.69 | 5.38 | 7.07 | 7.59 | 8.15 | Sales | rsh ${ }^{\text {A }}$ | 10.50 |
| ． 15 | ． 19 | ． 22 | ． 29 | 44 | ． 52 | ． 48 | ． 50 | ． 56 | ． 73 | ． 85 | 1.09 | 1.37 | 1.53 | 1.75 | 2.32 | 2.65 | 2.90 | ＂Cash | ow＂per sh | 3.75 |
| ． 11 | ． 14 | ． 16 | ． 22 | ． 35 | ． 46 | ． 39 | ． 43 | ． 50 | ． 68 | ． 80 | 1.01 | 1.30 | 1.44 | 1.67 | 2.22 | 2.46 | 2.70 | Earning | per sh AB | 3.50 |
|  |  |  |  |  |  |  |  |  |  |  |  |  | ． 05 | ． 20 | ． 20 | ． 24 | ． 24 | Div＇ds | ecl＇d per sh E | ． 36 |
| ． 05 | ． 07 | ． 06 | ． 06 | ． 05 | ． 06 | ． 05 | ． 06 | ． 04 | ． 04 | ． 05 | ． 06 | ． 05 | ． 11 | ． 05 | ． 09 | ． 13 | ． 15 | Cap＇IS | ending per sh | ． 15 |
| ． 32 | ． 40 | ． 51 | ． 65 | 1.15 | 1.12 | 1.13 | 1.21 | 1.55 | 2.11 | 2.87 | 3.31 | 4.47 | 5.01 | 6.13 | 7.85 | 8.91 | 9.75 | Book V | ue per sh ${ }^{\text {D }}$ | 15.25 |
| 5902.4 | 5867.8 | 5840.0 | 5724.5 | 5615.1 | 5592.4 | 5431.0 | 5233.0 | 5171.0 | 5145.0 | 5232.0 | 5107.0 | 5150.0 | 5005.0 | 5026.0 | 5068.0 | 4905.0 | 4700.0 | Comm | Shs Outst＇g ${ }^{\text {C }}$ | 4400.0 |
| 31.3 | 32.4 | 31.9 | 26.9 | NMF | NMF | 36.8 | 24.6 | 25.1 | 17.9 | 16.3 | 17.0 | 15.8 | 13.1 | 13.7 | 13.0 | 12.0 |  | Avg A | IP／E Ratio | 13.0 |
| 1.96 | 1.87 | 1.66 | 1.53 | NMF | NMF | 2.01 | 1.40 | 1.33 | ． 95 | ． 88 | ． 90 | ． 95 | ． 87 | ． 87 | ． 82 | ． 76 |  | Relativ | P／E Ratio | ． 85 |
|  |  |  |  |  |  |  |  |  |  |  |  |  | ．3\％ | ．9\％ | ．7\％ | ．8\％ |  | Avg An | ＇I Div＇d Yield | ．8\％ |
| CAPITAL STRUCTURE as of 11／30／12 <br> Total Debt $\$ 19757$ mill．Due in 5 Yrs $\$ 4750$ mill． <br> LT Debt $\$ 18507$ mill．LT Interest $\$ 840.0$ mill． <br> （ $43 \%$ of Cap＇） |  |  |  |  |  | 9673.0 | 9475.0 | 10156 | 12119 | 14771 | 18208 | 22609 | 23495 | 27034 | 35850 | 37221 | 38225 | Sales | mill）${ }^{\text {A }}$ | 46175 |
|  |  |  |  |  |  | 40．7\％ | 39．8\％ | 40．4\％ | 42．5\％ | 41．9\％ | 42．1\％ | 43．9\％ | 47．3\％ | 47．2\％ | 45．3\％ | 47．5\％ | 49．0\％ | Operati | g Margin | 49．0\％ |
|  |  |  |  |  |  | 363.0 | 327.0 | 234.0 | 206.0 | 223.0 | 249.0 | 268.0 | 263.0 | 298.0 | 368.0 | 486.0 | 525 | Deprec | tion（\＄mill） | 600 |
|  |  |  |  |  |  | 2224.0 | 2307.0 | 2681.0 | 3541.0 | 4246.0 | 5295.0 | 6799.0 | 7393.0 | 8494.0 | 11395 | 12520 | 13150 | Net Pro | t（\＄mill） | 16000 |
| Leases，Uncapitalized Annual rentals $\$ 406.0$ mill． |  |  |  |  |  | 34．7\％ | 32．6\％ | 32．0\％ | 28．8\％ | 29．7\％ | 28．6\％ | 29．5\％ | 28．7\％ | 27．1\％ | 25．3\％ | 24．0\％ | 25．0\％ | Income | Tax Rate | 25．0\％ |
| No Defined Benefit Pension Plan Pfd Stock None |  |  |  |  |  | 23．0\％ | 24．3\％ | 26．4\％ | 29．2\％ | 28．7\％ | 29．1\％ | 30．1\％ | 31．5\％ | 31．4\％ | 31．8\％ | 33．6\％ | 34．4\％ | Net Pro | t Margin | 34．7\％ |
|  |  |  |  |  |  | 4768.0 | 5069.0 | 7064.0 | 416.0 | 5044.0 | 3496.0 | 8074.0 | 9432.0 | 12313 | 24982 | 24635 | 28000 | Worki | Cap＇I（\＄mill） | 30000 |
| Common Stock 4，748，000，000 shs． |  |  |  |  |  | 298.0 | 175.0 | 163.0 | 159.0 | 5735.0 | 6235.0 | 10235 | 9237.0 | 11510 | 14772 | 13524 | 18500 | Long－T | m Debt（\＄mill） | 20000 |
|  |  |  |  |  |  | 6117.0 | 6320.0 | 7995.0 | 10837 | 15012 | 16919 | 23025 | 25090 | 30798 | 39776 | 43688 | 45750 | Shr．Eq | ity（\＄mill） | 67250 |
| MARKET CAP：$\$ 168.0$ billion（Large Cap） |  |  |  |  |  | 34．8\％ | 35．6\％ | 33．0\％ | 32．3\％ | 20．9\％ | 23．6\％ | 21．0\％ | 22．3\％ | 21．0\％ | 21．6\％ | 22．6\％ | 21．0\％ | Return | n Total Cap＇l | 17．0\％ |
|  |  |  |  |  |  | 36．4\％ | 36．5\％ | 33．5\％ | 32．7\％ | 28．3\％ | 31．3\％ | 29．5\％ | 29．5\％ | 27．6\％ | 28．6\％ | 28．7\％ | 28．5\％ | Return | Shr．Equity | 24．0\％ |
| CURRE | NT POSI | TION | 2011 | 2012 1 | 1／30／12 | 36．4\％ | 36．5\％ | 33．5\％ | 32．7\％ | 28．3\％ | 31．3\％ | 29．5\％ | 28．5\％ | 24．3\％ | 26．0\％ | 25．9\％ | 26．0\％ | Retaine | to Com Eq | 21．5\％ |
| $\begin{aligned} & \text { (\$MIL } \\ & \text { Cash } \mathrm{A} \end{aligned}$ | L．） <br> ssets | $28$ | 3848 | 30676 | 33695 |  |  |  |  |  |  |  | 3\％ | 12\％ | 9\％ | 10\％ | 9\％ | All Div＇ | to Net Prof | 10\％ |


|  | 28 | 30 | 33695 |
| :---: | :---: | :---: | :---: |
|  | 66 | 6377 | 仡 |
| Inventories（F） | 303 | 158 | 8 164 |
| Other | 3395 | 2812 | 22869 |
| Current Assets | 39174 | 40023 | 341129 |
| Accts Payable | 701 | 438 | 875 |
| Debt Due | 1150 | 2950 | － 1250 |
| Deferred R | 6802 | 7035 | 56504 |
| Other | 5539 | 4965 | 4218 |
| Current Li | 14192 | 15388 | 812347 |
| NU | Past | Past Es |  |
| of change（per sh） | 10 Yrs． | 5 Yrs ． | 15． |
| Sales | 12．5\％ | 19．0\％ | 9．5\％ |
| Cash Flow＇ | 16．0\％ | 21．0\％ | 11．0\％ |
| Carnin | 18．0\％ | 22．0\％ | 10．5\％ |
| Dividends |  |  | 11．0\％ |
| Book Value | 20．5\％ | 24．0 | 15．0\％ |


| Fiscal Year Ends | QUARTERLY SALES（\＄mill．）A Aug．Per Nov．Per Feb．Per May．Per |  |  |  | Full <br> Fiscal Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 | 5422 | 5687 | 5504 | 6882 | 23495 |
| 2010 | 5063 | 5872 | 6469 | 9630 | 27034 |
| 2011 | 7588 | 8649 | 88071 | 10806 | 35850 |
| 2012 | 8398 | 8811 | 90621 | 10950 | 37221 |
| 2013 | 8209 | 9113 | 94001 | 11503 | 38225 |
| Fiscal Year Ends | EARNINGS PER SHARE AB Aug．Per Nov．Per Feb．Per May．Per |  |  |  | Full Fiscal Year |
| 2009 | ． 29 | ． 34 | ． 35 | ． 46 | 1.44 |
| 2010 | ． 30 | ． 39 | ． 38 | ． 60 | 1.67 |
| 2011 | ． 42 | ． 51 | ． 54 | ． 75 | 2.22 |
| 2012 | ． 48 | ． 54 | ． 62 | ． 82 | 2.46 |
| 2013 | ． 53 | 64 | ． 66 | ． 87 | 2.70 |
| Cal－ endar | QUARTERLY DIVIDENDS PAID EMar． 31 Jun． 30 Sep． 30 Dec． 31 |  |  |  | Full Year |
| 2009 | －－ | ． 05 | ． 05 | ． 05 | ． 15 |
| 2010 | ． 05 | ． 05 | ． 05 | ． 05 | ． 20 |
| 2011 | ． 05 | ． 06 | ． 06 | ． 06 | ． 23 |
| 2012 | ． 06 | ． 06 | ． 06 | ． 18 | ． 36 |

（A）Fiscal year ends May 31st
（B）Primary earnings through＇ 97 ，then diluted． Excl．nonrec．items：＇98，d2c；＇00，70c；
＇05，d134；＇06，d124；＇07，d204；＇ 08 ，d24c；
＇09，d35c；＇10，d46c；＇11，d55c＇＇12，d50c．Ne earnings report due mid－March． earnings report due mid－March．
（C）In millions，adjusted for splits．（D）Incl．in－ （C）In millions，adjusted for splits．（D）Incl
tang．In 2012，$\$ 25.1$ bill．，$\$ 5.12$ a share．
$6.7 \%$ ；services， $12.6 \%$ ．Foreign sales were $57.5 \%$ of total in 2012. R\＆D： $12.2 \%$ of 2012 sales．Employed 115,000 at $5 / 31 / 12$ ．Stock owners：Lawrence J．Ellison，23．5\％；other officers \＆directors， 0．7\％（9／12 proxy）．Chrmn：Jeffrey O．Henley．CEO：Lawrence J．El－ lison．Inc．：DE．Addr．： 500 Oracle Parkway，Redwood City，CA 94065．Tel．：650－506－7000．Internet：www．oracle．com．
We have made some minor adjust－ ments to our revenue and earnings es－ timates for 2013．The $\$ 25$ million decrease in the top line and the nickel in－ crease in the bottom line are best viewed as mid－course corrections．Indeed，we still look for Oracle to continue tracking for－ ward in its fiscal second half．Its software business is quite healthy，and is benefiting from the push into cloud services and the focus on vertical markets．In addition， engineered systems－Exadata，Exalogic， and Exalytics－remain on a steep ramp， with bookings advancing rapidly．Mean－ while，the software giant＇s salesforce is maintaining good productivity，despite an additional 6，000 reps being added in the last six quarters．Finally，overall operating expenses should remain under control．
Oracle shares are favorably ranked for Timeliness．Earnings look to advance some $10 \%$ this year，with another $10 \%$ likely in 2014，notable for a company Oracle＇s size．And although the stock is not trading at a bargain price，the earn－ ings growth we envision supports the shares＇good near－term prospects． Charles Clark

