CLC	ORC	)X ((	). <sub>NY</sub>	SE-CLX			R	ecent Rice	84.48	B P/E Ratio	o <b>19.</b> '	1 (Traili Medi	ing: 19.7 <b>)</b> an: 19.0 <b>)</b>	RELATIVI P/e rati		4 <sup>DIV'D</sup> YLD	3.2	2%	VALU				
TIMELIN		2 Raised 2		High: Low:	47.9 31.9	49.2 37.4	59.4 46.5	66.0 52.5	66.0 56.2	69.4 56.2	65.3 47.5	63.1 45.7	69.0 59.0	75.4 60.6	76.7 66.4	85.3 73.5				t Price 2017	Range		
SAFETY		2 Lowered		LEGE	NDS	h Flow" p s													2010	2017			
TECHNI		3 Lowered	10/5/12	Options:	elative Pric Yes	e Strength				_											200 160		
		= Market)	ONS	Shaded	areas indi	cate recess	tions													+	100		
	Price		nn'l Total Return																		80		
	30 (	(+55%) (+10%)	14% 7%			н <sup>1</sup> 'ш,ш''			1 <sup>11111111111111</sup> 1	n n <sup>h</sup> nn	հուրկե	lull <sup>,</sup> ttore									60 50		
Inside	Decis	sions		- Մարդուս		μ <sup>ι</sup> '''				_											40		
to Buy	M J J 0 0 0	0 0 0 0		<u>, 11.</u>						_											30		
to Sell		0612	3 3 3	•••••	••••	*****	**************************************	•••••	********	••••	•••••	••••		11 14.				% то	) T. Retur	RN 2/13	_20		
Institu	tional 202012	Decisio 2 302012	ns 4Q2012	Percen				1				<b>II</b> III		•	•••••	•				VL ARITH.* INDEX			
to Buy to Sell	231 272	246	266 267	shares	t 18 = 12 - 6 -													1 yr. 3 yr.	28.6 51.6	13.4 48.2	E		
Hld's(000) 1997	79583 1998	89938	91630	2001	2002	2003	2004	2005		 2007	2008	2009	2010	2011	2012	2013	2014	5 yr. © VAI	70.8 .UE LINE P	64.7	16-18		
12.27	13.32		17.35	16.49	18.21	19.39	20.30	28.93	30.69	32.05	38.20	39.16	39.88	39.91	42.20	43.80	46.00		ersh A	UD. LLU	52.80		
1.82	2.12	2 2.52	2.64	2.57	2.30	3.30	3.49	4.66	4.17	4.55	4.82	5.22	5.68	3.51	5.56	5.80	6.20	"Cash I	low" per		8.15		
1.21 .58	1.41 .64		1.75 .80	1.63	1.37	2.33	2.55 1.08	2.88	2.89 1.14	3.23 1.31	3.24 1.66	3.81 1.88	4.24 2.05	2.07	4.10 2.44	4.35 2.61	4.70 2.81		js per sh <sup>†</sup> Decl'd per		6.30 3.40		
.00	.48		.67	.81	.79	.00	.81	1.00	1.19	.97	1.23	1.42	1.46	1.74	1.48	1.60	1.75		pending p		2.00		
5.02	5.27		7.62	8.03	6.07	5.69	7.23	d3.65	d1.03	1.13	d2.68	d1.26	.60	d.66	d1.04	.40	1.50		alue per sl		6.60		
206.33 22.4	205.74 27.5		235.36 25.0	236.69 22.6	223.01 29.6	213.68 18.2	212.99 18.8	151.68 19.8	151.30 20.1	151.26 19.7	138.04 18.5	139.16 14.5	138.76 14.4	131.07 31.9	129.56 16.7	130.00 Bold fig	128.00 ures are		on Shs Out n'I P/E Rat		125.00 18.0		
1.29	1.43	3 1.89	1.63	1.16	1.62	1.04	.99	1.05	1.09	1.05	1.11	.97	.92	2.00	1.05	Value	Line	Relative	P/E Ratio	0	1.20		
2.1%	1.7%		1.8%	2.3%	2.1%	2.1%	2.3%	1.9%	2.0%	2.1%	2.8%	3.4%	3.4%	3.4%	3.6%			-	n'l Div'd Y	ield	3.0%		
		JCTURE a 74 mill.			5 mill.	4144.0 25.2%	4324.0 24.7%	4388.0 23.0%		4847.0 21.8%	5273.0 20.7%	5450.0 22.2%	5534.0 23.1%	5231.0 20.9%	5468.0 19.8%	5695 20.5%	5890 21.0%		ng Margin		6600 24.5%		
LT Debt		mill. L		st \$120 m	nill.	191.0	197.0	190.0	188.0	192.0	205.0	190.0	185.0	173.0	178.0	185	185	Deprec	iation (\$m		210		
		(97% o	f Cap'l)			514.0 35.9%	546.0 35.0%	517.0 29.1%	443.0 32.2%	496.0 33.2%	461.0 33.5%	537.0 33.8%	603.0 34.8%	287.0 49.0%	543.0 31.4%	570 33.5%	610 33.5%		fit (\$mill) Tax Rate		810 34.0%		
		bitalized A :s-6/12 \$3				12.4%	12.6%	11.8%		10.2%	8.7%	9.9%	10.9%	5.5%	9.9%	10.0%	10.4%		fit Margin		12.3%		
Pfd Sto	ck None	e				d500.0	d225.0	d258.0		d395.0	d412.0	d757.0	d523.0	d86.0	d685.0	d300			g Cap'l (\$r		100		
Common Stock 130,962,056 shs. 495.0 475 1215.0 1540								2122.0 d553.0	1966.0 d156.0	1462.0 171.0	2720.0 d370.0	2151.0 d175.0	2124.0 83.0	2125.0 d86.0	1571.0 d135.0	2150 50.0	2100 190	•	erm Debt ( uity (\$mill)		1200 825		
as of 1/3	31/13					30.7%	27.8%	35.2%	27.3%	33.6%	22.5%	30.0%	29.8%	16.8%	40.6%	28.5%	29.5%	Return	on Total C	ap'l	41.0%		
		: \$11.1 bil			0/04/40	42.3% 26.4%	35.5% 20.6%			90.1% 83.0%			726.5%	NMF NMF	NMF NMF	NMF NMF	NMF NMF		on Shr. Ec d to Com		NMF 46.0%		
CURRE	_L.)		2011	2012 1		38%	42%	39%	39%	37%	49%	48%	47%	106%	58%	60%	60%		ds to Net F		40.0 <i>%</i> 54%		
Cash Assets 259.0 267.0 445.0 Receivables 525.0 576.0 511.0 BUSI																			bags, 13				
Inventory (LIFO) 382.0 384.0 444.0 Other 113.0 149.0 152.0							consists of laundry, home care, and professional products (31% of 11%. Acq '12 sales and 36% of pretax income). Lifestyle consists of food empls. Off.																
Current Assets     1279.0     1376.0     1552.0       Accts Payable     423.0     412.0     365.0					products, water filtration systems and filters, and personal care 15.7									mpls. Off. & dir. own 2.2% of common stock; Three institutions 5.7%; Icahn Related Entities, 9.51%. (9/11 proxy). Chrmn. and Compared R. Kapusa Irac (20. Add) (1211 Procedury). Optional									
Debt Due     459.0     1150.0     505.0       Other     483.0     499.0     503.0															CEO.: Donald R. Knauss. Inc.: CA. Add.: 1221 Broadway, Oakland, CA 94612. Telephone: 510-271-7000. Internet: www.clorox.com.								
Current	Liab.			2061.0	1373.0	-			e pric										hikes				
ANNUA of change				st Est'd	i '10-'12 '16-'18	new	peak	c in t	he con	ıpan	y's ce	enten	nial	have	to sel	l mor	e proc	lucts	to boos	st sal	es.		
Sales	u ,	9.0	l% 6.	.0%	4.5%				househ ningly										5 <b>5% l</b> nv br				
Earnings 8.0% 3.0% 10.5%						stock	stocks selling basic everyday needs. d									sales growth. The company breaks this down through three sales categories: U.S.							
															Retail (75%), Professional, selling to healthcare facilities (5%), and Internation-								
Fiscal QUARTERLY SALES (\$ mill.) A Full qual							quarter results highlighted by disinfecting								al (20%). These sectors are likely to report								
Ends 2010	Ends Gep. 30 Dec. 31 Mar. 31 Juli 30 Year pro 2010 1372 1279 1366 1517 5534.0 and																es growth of 2%-3%, 10%-15%, , respectively. Domestic opera-						
2011	1266 1179 1304 1482 5231.0 of a new concentrated bleach line, allowing tions are											are l	ikely	to gro	ow by	intro	ducin	g in-					
2012 2013	1305 1338	338 1325 1437 1595 5695 Second-half earnings gains will likely sions										tive p Note	roduc · The	ts and	d thro	ough li has th	ine ez	rten- nher					
2014 1390 1347 1493 1660 5890 be mo								odest. For starters, top-line results or							sions. Note: The company has the number one or two position in 90% of its U.S. prod-								
Fiscal Year Ends		Dec.31			Full Fiscal Year				red ag On the										ena, C o helj				
2010	1.11	.77	1.16	1.20	4.24				on adv										millio				
2011 2012	.98 .98		1.02 1.02	1.26 1.32	2.07	corre	espond	ding 2	2012 p	eriod	. The	comp	bany	aims	to dr	ive ov	/ersea		fits by				
2013	1.01	.93	1.06	1.35	4.35				es for a )5-\$0.1(							tively. a <b>res</b>		ranl	ked 2	e (Al	ove		
2014	1.09 QUAE	97 .97 RTERLY DIV	1.16 IDENDS P	1.48 ∆inc∎	4.70	sibly	simi	Íar Ai	gentini	ian a	ction.	Also,	, the	Aver	age)	for	Time	elines	ss. Tł	ney l	nave		
Cal- endar		Jun.30			Full Year				e highe fits wil										nce the tions a				
2009	.46	.46	.50	.50		\$4.70	0-\$4.7	5 Îeve	el.					what	on th	ie rich	ı side	for ou	ır tast	e. Ag	gres-		
2010 2011	.50 .55	.50 .55	.55 .60	.55 .60	2.10 2.30				is see costs										may er pric				
2012	.60	.60	.64	.64	2.48	being	g flat	to up	slightl	y thi	s year	r after	r <b>ris</b> -			itial t			8.				
2013	.64					ing	\$120	millio	on in 2	2012.	That	sugg	gests	Jeroi	ne H.	Kapla			Marc	h 29,	2013		
(A) Fscl. shrs. outs	yr. end stnda. tl	ls June 30 hough '97	). <b>(B)</b> Bas ; dil. there	sed on av eafter. Ex	/g.   recu cl.   mav				1.85). Eari and/or cha								mpany's ck's Pric		al Streng ity	th	B++ 100		
nonrecur.	. gain (l	oss): '99,	(\$0.60); '	00, (\$0.1	1);   in sl	hare cour	nt. Next e	earnings	report due	early						Pric	ce Grow	th Persis	stence		55 55		
									iid in mid- irces believer		oliablo and	l is provid	od without	warrantios	of any kin		nings Pr						

Sins: outsing: integrated. Exc: Intay not solit due to forming and/or larges able. (b) incl. intarig. At 6/3012. \$1734 finit. nonrecur. gain (loss): '99, (\$0.60); '00, (\$0.11); in share count. Next earnings report due early \$13.54/sh. (E) In mill., adj. for stk. split. '01, (\$0.16); '03, (\$0.10); '04, \$0.01. Incl. non- | May. (C) Div/d historically paid in mid-Feb.,
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