

| CURRENT POSITION (\$MILL.) | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: |
| Cash Assets | 5.7 | 1.0 | 17.1 |
| Receivables | 102.6 | 116.4 | 143.5 |
| Other | 54.8 | 47.4 | 58.2 |
| Current Assets | 163.1 | 164.8 | 218.8 |
| Accts Payable | 11.3 | 14.4 | 19.1 |
| Debt Due |  |  |  |
| Other | 42.5 | 48.4 | 77.9 |
| Current Liab. | 53.8 | 62.8 | 97.0 |


| ANNUAL RATES | Past | Past | Est'd '11-'13 |
| :--- | ---: | :---: | :---: |
| of change (per sh) | 10 Yrs. | 5 Yrs. | It' 18.20 |
| Revenues | $12.5 \%$ | $6.5 \%$ | $11.0 \%$ |
| "Cash Flow" | $11.5 \%$ | $4.0 \%$ | $14.5 \%$ |
| Earnings | $9.5 \%$ | $2.0 \%$ | $17.0 \%$ |
| Dividends | 10.0 | $16.0 \%$ | $14.0 \%$ |
| Book Value | $10.0 \%$ | $3.0 \%$ | $15.5 \%$ |


| Cal- <br> endar | QUARTERLY REVENUES (\$ mill.) <br> Mar.31 |  |  |  | Fun.30 <br> Full |
| :---: | :---: | :---: | :---: | :---: | :---: | ---: |
| 2012 | 219.5 | 236.3 | 237.9 | 242.3 | 936.0 |
| Year |  |  |  |  |  |

BUSINESS: Knight Transportation, Inc. is a nationwide provider of multiple truckload transport services. Asset-based operations include dry van and temperature-controlled truckload shipments and drayage services between ocean port or rail ramps and shipping docks. Non-asset-based operations consist of brokerage and intermodal services. Operated an average of 3,537 owned tractors and
Knight Transportation's acquisition of Barr-Nunn on October 1st got off to a good start. With its 545 tractors, the newcomer added just under $\$ 13$ million to the trucking segment's fourth-quarter revenue of $\$ 209$ million (excluding $\$ 44$ million in fuel surcharges). Too, Barr-Nunn's profitability improved throughout the December period and approached Knight's operating ratio by the end of the year. Its focus on expedited service makes the company a better match for growing ecommerce business. Knight continues to implement sales and cost synergies.
Despite the purchase, the balance sheet remains in solid shape. Excluding the $\$ 112$ million borrowed to fund the acquisition, Knight reduced net debt by $\$ 31$ million in the fourth quarter, and the debt-to-total capital ratio was a mere $16.5 \%$ at the end of 2014. Knight continues to seek accretive acquisitions. In the absence of that opportunity, we think it will engage in some stock repurchases.

## Except for a lack of qualified drivers,

 the trucking environment remains positive. The driver shortage is a chal-9,40653 -foot trailers, including 1,092 refrigerated in 2013. Has about 5,175 employees. Labor costs: $24 \%$ of revenues in 2013. Officers/dirs. own $25.7 \%$ of stock; Wasatch Advisors, 14.0\%; BlackRock, $6.4 \%$ (proxy 4/14). Chairman: Kevin P. Knight. CEO: David A. Jackson. Address: 5601 West Buckeye Road, Phoenix, AZ 85043. Tel.: (602) 269-2000. Internet: http://www.knighttrans.com.
raise costs. (Knight plans to increase driver pay about 10\% this year.) However, the shortage will also support rate increases. Knight expects core pricing to be up $4 \%$ to $5 \%$ this year, offset by a reduction in fuel surcharges, though a lag in the surcharge reset should benefit firstquarter results. Capacity additions will also be constrained, but the organic tractor count was up 5\%, year to year, at the end of 2014, and Knight is targeting a $6 \%$ increase in fleet growth for 2015.
The nonasset-based operations are becoming a meaningful contributor to the top and bottom lines. Decemberquarter logistics revenue jumped 56\%, to $\$ 65$ million, while operating income soared 216\%, to nearly $\$ 6$ million. K night expects segment revenues to climb in excess of 25\% this year
The stock price is off of its peak, but is timely still. This took the valuation down to more-realistic levels. Knight has industry-leading truck margins and rapidly growing complementary services. Longterm investors may want to wait for a further decline, though.
lenge throughout the industry and will Craig Sirois

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[^0]:    (A) Diluted earnings. Excludes nonrecurring osses: '10, \$0.02; '12, \$0.05. Quarterlies may not sum due to rounding or change in shares outstanding.

