



Year	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	17-19
Price	46.56	48.55	52.99	50.93	50.72	51.27	55.74	61.60	69.99	80.77	91.60	86.09	103.52	115.46	128.82	137.18	148.55	162.95	204.60
Gain	3.40	2.99	3.00	3.37	3.59	3.47	4.14	4.97	5.79	6.95	8.28	7.60	9.40	11.51	12.22	14.61	15.40	17.20	23.70
Return	2.44	1.92	1.86	2.23	2.50	2.46	3.02	3.68	4.07	4.94	6.09	5.25	6.81	9.04	9.52	11.52	12.70	14.45	20.20
Div'd	.59	.63	.67	.70	.72	.74	.79	.92	1.11	1.34	1.55	1.78	2.08	2.52	3.06	3.59	4.20	4.91	7.87
P/E	1.40	1.22	.70	1.08	1.46	.81	1.42	1.25	1.52	2.38	2.61	1.97	1.74	2.82	3.60	3.96	2.65	2.65	3.10
Cap'l Sp	13.71	15.85	16.37	17.18	18.21	20.27	22.83	25.51	25.90	26.40	27.20	30.82	32.97	38.94	44.87	48.36	54.40	61.60	95.05
Common Shs	93.24	93.38	93.93	93.34	91.57	91.02	90.60	89.72	84.07	79.46	74.78	72.28	69.38	69.96	69.48	68.80	68.00	67.50	65.00
P/E Ratio	19.3	24.5	20.5	18.2	20.2	19.1	17.8	16.9	17.5	17.2	13.4	16.0	16.4	16.8	21.1	21.5	20.5	19.5	17.0
Relative P/E	1.00	1.40	1.33	.93	1.10	1.09	.94	.90	.94	.91	.81	1.07	1.04	1.05	1.34	1.21	1.21	1.21	1.05
Div'd Yield	1.2%	1.3%	1.8%	1.7%	1.4%	1.6%	1.5%	1.5%	1.6%	1.6%	1.9%	2.1%	1.9%	1.7%	1.5%	1.4%	1.4%	1.4%	2.3%

Year	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	17-19
Sales (\$mill)	5049.8	5526.6	5883.7	6418.0	6850.0	6222.0	7182.2	8078.2	8950.0	9437.8	10100	11000	13300	13300	13300	13300	13300	13300	13300
Operating Margin	10.6%	11.4%	11.8%	12.5%	13.5%	13.1%	13.9%	14.8%	14.4%	16.0%	16.0%	16.5%	18.0%	18.0%	18.0%	18.0%	18.0%	18.0%	18.0%
Depreciation (\$mill)	98.3	108.8	118.6	132.0	139.6	147.5	149.7	149.2	159.0	180.6	165	165	180	180	180	180	180	180	180
Net Profit (\$mill)	276.9	337.1	368.0	420.1	479.3	401.7	502.2	656.3	689.9	824.4	885	995	1360	1360	1360	1360	1360	1360	1360
Income Tax Rate	37.8%	36.7%	38.7%	38.4%	38.3%	39.1%	40.2%	36.6%	37.5%	36.9%	37.5%	38.0%	38.0%	38.0%	38.0%	38.0%	38.0%	38.0%	38.0%
Net Profit Margin	5.5%	6.1%	6.3%	6.5%	7.0%	6.5%	7.0%	8.1%	7.7%	8.7%	8.7%	9.1%	10.2%	10.2%	10.2%	10.2%	10.2%	10.2%	10.2%
Working Cap'l (\$mill)	1092.3	1270.9	1155.8	974.4	1382.4	1354.7	1368.8	1307.0	1820.6	1848.5	2015	2220	3345	3345	3345	3345	3345	3345	3345
Long-Term Debt (\$mill)	--	4.9	4.9	4.9	488.2	437.5	420.4	175.1	467.0	445.5	445	445	350	350	350	350	350	350	350
Retained to Com Eq	2068.0	2289.0	2177.6	2098.1	2033.8	2227.2	2287.7	2724.3	3117.4	3326.8	3700	4155	6175	6175	6175	6175	6175	6175	6175
Return on Total Cap'l	13.4%	14.7%	16.9%	20.0%	19.0%	15.2%	18.7%	22.8%	19.5%	22.0%	21.5%	22.0%	21.0%	21.0%	21.0%	21.0%	21.0%	21.0%	21.0%
Return on Shr. Equity	13.4%	14.7%	16.9%	20.0%	23.6%	18.0%	22.0%	24.1%	22.1%	24.8%	24.0%	24.0%	22.0%	22.0%	22.0%	22.0%	22.0%	22.0%	22.0%
All Div'ds to Net Prof	9.9%	11.1%	12.4%	14.6%	17.6%	12.0%	15.3%	17.5%	15.1%	17.1%	17.0%	17.0%	16.5%	16.5%	16.5%	16.5%	16.5%	16.5%	16.5%
Current Position	26%	25%	27%	27%	25%	34%	30%	28%	32%	31%	29%	29%	26%	26%	26%	26%	26%	26%	26%

CAPITAL STRUCTURE as of 3/31/14
 Total Debt \$574.8 mill. Due in 5 Yrs \$558.1 mill.
 LT Debt \$438.1 mill. LT Interest \$22.0 mill.
 (Total int. coverage: over 25x) (12% of Cap'l)
 Leases, Uncapitalized Pension Plans \$68.0 mill.
 No Defined Benefit Annual Plan
 Pfd Stock None
 Common Stock 68,430,856 shs.
 Options Exercisable 4.1%
 MARKET CAP: \$17.5 billion (Large Cap)

Business: W.W. Grainger, Inc. is the leading provider of maintenance, repair, and operating supplies, services, and related information to businesses and institutions. Markets safety equipment through its Lab Safety Supply subsidiary. Integrated Supply unit offers fee-based, on-site indirect materials management outsourcing. The company operates over 390 branches and 18 distribution centers. Acquired Acklands-Grainger (AGI), 12/96. 2012 depreciation rate: 6.1%. Has about 23,700 employees. Officers & directors own 8.7% of stock (includes J.D. Slavik's less than 6.0%) (3/14 Proxy). President, Chairman & CEO: James T. Ryan, Inc.: IL. Address: 100 Grainger Parkway, Lake Forest, IL. 60045. Telephone: 847-535-1000. Internet: www.grainger.com.

Grainger's performance slightly outpaced our estimates in the first quarter. Earnings came in at \$3.07 a share, while revenue nearly hit the \$2.4 billion mark. Sales were sluggish in the first two months of the quarter, but accelerated in March and beyond. In the month of May, the top line rose 6%, better growth than the same time last year. It is expected that June comps rose about 6%, as well.

Its Canadian business is a point of weakness. An unfavorable currency exchange, as well as softness in Canadian exports and commodity prices, is inhibiting cumulative year-over-year comparisons. With volume flat, May sales in Canada declined 1% in local currency and 7% in U.S. dollars. Grainger's business outside Canada and the U.S. comprises a much smaller portion of the mix, but is growing more quickly on both volume and pricing improvements.

Looking beyond the June quarter, our estimates remain fundamentally intact. We expect earnings to narrowly eclipse double-digit growth on 7% sales growth for 2014. Most top-line expansion for the year will probably come via volume, as pricing remains relatively constant. Grainger will also likely pursue additional growth opportunities through M&A in the fragmented maintenance, repair, and operating supplies field to supplement its core growth.

The company raised its quarterly dividend 16%, to \$1.08 per share. After the hike, the yield stands at 1.7%. While this is below the Value Line median, the high dividend growth rate is a clear indication of the company's excellent financial strength. From a shareholder perspective, this is conducive to long-term wealth creation. We think it is a safe bet to expect hefty annual increases, barring any catastrophic setback.

This stock has risen a notch to an Average (3) Timeliness rank. Performance in the near term may be hampered by headwinds in Canada, but the domestic outlook remains solid. Looking further out, GWW shares may attract risk-averse investors seeking long-term growth, considering its high Safety rank (1) and top-notch Price Growth Persistence score.