GR/	AIN	GER	(W.V	V.) ny	'SE-gw	W	R P	ECENT 2	56.1	0 P/E Rati	o 20.	2 (Traili Medi	ing: 22.0 an: 17.0)	RELATIV P/E RATI	^E 1.0	8 DIV'D YLD	1.7	7%	VALUI LINE		
TIMELIN	IESS 🕄	3 Raised 4	/11/14	High: Low:	53.3 41.4	67.0 45.0	72.4 51.6	79.9 60.6	98.6 68.8	94.0 58.9	102.5 59.9	139.1 96.1	193.2 124.3	221.8 172.5	276.4 201.5	269.7 228.2				t Price 2018	
SAFETY		Raised 4		LEGEN	NDS	n Flow" p s	·									_			2017	2010	640
TECHNI		3 Lowered	7/4/14	Options:	elative Pric Yes	e Strength															480
		= Market) ROJECTIO	ONS	Shaded	area indic	ates recess	sion														400
_	Price		nn'l Total Return												աս	l1●					240
High 3	80 (+50%) +20%)	12% 7%										السيري								200 160
Inside		ions								~											120
to Buy	A S O 0 0 0								111 ¹¹												80
Options to Sell	$ \begin{array}{ccc} 0 & 1 & 1 \\ 0 & 2 & 1 \end{array} $	$\begin{array}{ccc} 0 & 1 & 1 \\ 0 & 1 & 1 \end{array}$			1					<u>. </u>								% то	I T. Retur	 2N 5/14	_60
Institu	tional 302013	Decisio 402013	ns 1Q2014	1 41/1*		пч ^{т.}				III . I III		i li li	 +•*	•••••	·······			/ 10		VL ARITH.*	
to Buy to Sell	261 209	261	228 268	Percent shares	12 -		ահեր				***		╋┯╋┇╏		يار بار			1 yr. 3 yr.	1.9 79.1	19.4 43.7	F
Hld's(000)	49438	48351	49487	traded	6 -			,,,,,,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	++++ † †									5 yr.	256.3	161.9	<u></u>
1998	1999		2001	2002	2003	2004 55.74	2005	2006	2007 80.77	2008	2009 86.09	2010	2011	2012 128.82	2013	2014	2015		UE LINE P	UB. LLC	
46.56 3.40	48.55 2.99		50.93 3.37	50.72 3.59	51.27 3.47	4.14	61.60 4.97	69.99 5.79	6.95	91.60 8.28	7.60	103.52	115.46	128.82	137.18	148.55 15.40	162.95 17.20	Sales p "Cash F	er sn Flow" per :	sh	204.6 23.70
2.44	1.92	1.86	2.23	2.50	2.46	3.02	3.68	4.07	4.94	6.09	5.25	6.81	9.04	9.52	11.52	12.70	14.45	Earning	s per sh	A	20.2
.59 1.40	.63 1.22		.70	.72	.74	.79 1.42	.92 1.25	1.11	1.34 2.38	1.55	1.78 1.97	2.08	2.52	3.06	3.59 3.96	4.20 2.65	4.91 2.65		Decl'd per bending p		7.8
13.71	15.85		17.18	18.21	20.27	22.83	25.51	25.90	2.30	27.20	30.82	32.97	38.94	44.87	48.36	54.40	61.60		alue per sl		95.0
93.24	93.38	93.93	93.34	91.57	91.02	90.60	89.72	84.07	79.46	74.78	72.28	69.38	69.96	69.48	68.80	68.00	67.50	Commo	n Shs Ou	tsť g C	65.00
19.3 1.00	24.5 1.40		18.2 .93	20.2 1.10	19.1 1.09	17.8 .94	16.9 .90	17.5 .94	17.2 .91	13.4 .81	16.0 1.07	16.4	16.8 1.05	21.1	21.5		ures are Line	-	n'I P/E Rat P/E Ratio		17.0 1.0
1.2%	1.3%		1.7%	1.4%	1.6%	1.5%	1.5%	1.6%	1.6%	1.9%	2.1%	1.9%	1.7%	1.5%	1.4%		nates		n'l Div'd Y		2.3%
CAPITA	L STRU	ICTURE a	as of 3/31	/14		5049.8	5526.6	5883.7	6418.0	6850.0	6222.0	7182.2	8078.2	8950.0	9437.8	10100	11000	-			1330
Total De	ebt \$574	1.8 mill. D	Due in 5 \	Yrs \$558.	1 mill.	10.6% 98.3	11.4% 108.8	11.8% 118.6	12.5% 132.0	13.5% 139.6	13.1% 147.5	13.9% 149.7	14.8%	14.4% 159.0	16.0% 180.6	16.0% 165	16.5%		ng Margin		18.0%
LT Debt	\$438.1	mill. L	T Interes	st \$22.0 m		276.9	337.1	368.0	420.1	479.3	401.7	502.2	656.3	689.9	824.4	885	165 995		ation (\$mi fit (\$mill)	III)	18) 136)
(Total In	L COVER	age: over (25x) 12% of C	ap'l)		37.8%	36.7%	38.7%	38.4%	38.3%	39.1%	40.2%	36.6%	37.5%	36.9%	37.5%	38.0%	Income	Tax Rate		38.0%
l eases	Uncan	italized A	nnual ren	ntals \$68 () mill	5.5%	6.1% 1270.9	6.3% 1155.8	6.5% 974.4	7.0%	6.5% 1354.7	7.0%	8.1% 1307.0	7.7%	8.7% 1848.5	8.7% 2015	9.1% 2220		fit Margin g Cap'l (\$r	nill)	10.2% 3345
Leases, Uncapitalized Annual rentals \$68.0 mill. No Defined Benefit Pension Plan				1092.5	4.9	4.9	4.9	488.2	437.5	420.4	175.1	467.0	445.5	445	445		erm Debt (354		
Pfd Stock None Common Stock 68,430,856 shs.				2068.0	2289.0	2177.6	2098.1	2033.8	2227.2	2287.7	2724.3	3117.4	3326.8	3700	4155		uity (\$mill		6175		
Ontions	Exerci	sable 4 1	%			13.4% 13.4%	14.7% 14.7%	16.9% 16.9%	20.0% 20.0%	19.0% 23.6%	15.2% 18.0%	18.7%	22.8%	19.5% 22.1%	22.0%	21.5% 24.0%	22.0% 24.0%		on Total C on Shr. Eq	•	21.0% 22.0%
Options Exercisable 4.1% MARKET CAP: \$17.5 billion (Large Cap)					9.9%	11.1%	12.4%	14.6%	17.6%	12.0%	15.3%	17.5%	15.1%	17.1%	17.0%	17.0%		d to Com		16.5%	
CURRE (\$MIL)	NT POS .L.)	SITION	2012	2013	3/31/14	26%	25%	27%	27%	25%	34%	30%	28%	32%	31%	29%	29%		ls to Net F		26%
Cash A Receiva	ables	ç	940.0 1		375.6 1159.6				iinger, In I operatin										ger (AGI) 0 employ		
Inventory (LIFO) 1301.9 1305.5 1266.5 Other 206.6 206.5 194.0									es and in										Slavik's		
Current Assets 2900.6 3044.3 2995.7 Accts Payable 428.8 510.6 493.9															(3/14 Proxy). President, Chairman & CEO: James T. Ryan. Inc.: IL. Address: 100 Grainger Parkway, Lake Forest, IL. 60045. Tele-						
Debt Due 97.6 97.3 136.7					sourcing. The company operates over 390 branches and 18 distri- p									phone: 847-535-1000. Internet: www.grainger.com.							
Other 553.6 587.9 535.5 Current Liab. 1080.0 1195.8 1166.1					Grainger's performance slightly out- for the year will probably come via paced our estimates in the first volume, as pricing remains relatively con-																
ANNUA				st Est'd																	
of change (per sh) 10 Yrs. 5 Yrs. to '17-'19 Sales 9.5% 9.5% 8.5%						share, while revenue nearly hit the \$2.4								ditio	stant. Grainger will also likely pursue ad- ditional growth opportunities through						
"Cash Flow" 14.0% 13.0% 11.0% Earnings 15.5% 15.0% 13.0%														M&A in the fragmented maintenance, repair, and operating supplies field to sup-							
Dividends 15.5% 18.0% 8.5% Book Value 9.0% 10.5% 16.0%					celerated in March and beyond. In the									plement its core growth.							
Cal- QUARTERLY SALES (\$ mill.) Full						month of May, the top line rose 6%, better growth than the same time last year. It is The company raised its quarterly divi- dend 16%, to \$1.08 per share. After the															
endar		Jun.30			Year				une co										.7%.		
2011 2012		2003.0 2249.3			8078.2 8950.0	as w		dian	huch	-	ia a	nain	t of						edian,		
2013	2280.4	2381.6	2398.5	2377.3	9437.8				busir unfav										clear llent		
2014 2015	2385.6 2600	2525 2800	2600 2850		10100 11000	chan	ige, a	s wel	lass	oftne	ss in	Cana	dian	stren	ıgth. I	From	a sha	rehol	der pe	erspec	tive,
Cal-		ARNINGS F			Full		rts ar cum		nmodi		rices, ver-ye		ibit- com-						rm we e bet		
endar		Jun.30			Year	paris	sons.	With	volum	e fla	t, Maj	y sale	es in						barı		
2011 2012	2.18 2.57	2.22 2.63	2.51 2.15	2.13 2.17	9.04 9.52	Ĉana	ada de	ecline	d 1% i	in loc	al cur	rency	and	catas	stroph	ic setł	oack.			U	v
2013	2.94	3.03	2.95	2.59	11.52				llars. and t										noto rank.		
2014 2015	3.07 3.35	3.20 3.65	3.40 3.85	3.03 3.60	12.70 14.45	muc	h sma	ıller j	portior	ı of t	the m	ix, bu	ut is	ance	in th	e nea	nr ter	m ma	ıy be	hamp	bered
Cal-	QUA	RTERLY DI	VIDENDS I	PAID ^B	Full	grow			uickly ments.		oth vo	olume	and						out the ing fu		
endar	Mar.31		Sep.30		Year				nd the		e qua	rter,	our								
2010 2011	.46 .54	.54 .66	.54 .66	.54 .66	2.08 2.52	esti	mates	ates remain fundamentally in-							GWW shares may attract risk-averse in- vestors seeking long-term growth, consid-						
2012	.66	.80	.80	.80	3.06										ering its high Safety rank (1) and top- notch Price Growth Persistence score.						
2013 2014	.80 .93	.93 1.08	.93	.93	3.59				4. Mos						ey Hir					uly 4,	2014
A) Base	d on di	iluted ear							hares out	stand-	(C) In mi		naibles '	n 2012.	\$007.2				al Streng	th	A++
14, 11¢;	'05, 10¢	00, 19¢; ¢; '06, 15¢	t; '08, (5¢	¢); '09, 37	′¢; (B)	Dividends		ally paid	in March,			des intar 13/share		11 2013.	\$997.3 m	Pric	ck's Pric	th Persis	stence		85 100
		'13, (39¢		-					raaa hallaur	d to bo	oliable and	t ic provid	ور معالیت ا	warranties	of any kin		nings Pr	redictabi	lity		90

(105, 10¢; '05, 10¢; '06, 15¢; '08, (5¢; '09, 37¢; '(B) Dividends historically paid in March, June, '(I) finduces intarguites. In 2013, \$997.3 min-101, 12¢; '11, 3¢; '13, (39¢). EPS may not sum September and December.
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inpully of manolal ou ongin	
ock's Price Stability	85
ce Growth Persistence	100
rnings Predictability	90

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