W.W. Grainger, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands of dollars, except for share and per share amounts)

For the Years Ended December 31,

\$

11.31

11.13

69,455,507

70,576,432

\$

9.71

9.52

69,811,881

71,181,733

2014 2013 2012 \$9,964,953 \$9,437,758 \$8,950,045 Net sales..... Cost of merchandise sold..... 5,650,711 5,301,275 5,033,885 Gross profit 4,314,242 4,136,483 3,916,160 Warehousing, marketing and administrative expenses....... 2,967,125 2,839,629 2,785,035 Operating earnings..... 1,347,117 1,296,854 1,131,125 Other income and (expense): 2,068 3,234 2,660 Interest income Interest expense (16,078)(10,093)(13,225)Other non-operating income..... 483 2,732 1,866 Other non-operating expense..... (5,189)(1,996)(1,784)Total other income and (expense)..... (12,731)(9,255)(13,336)1,287,599 1,117,789 Earnings before income taxes..... 1,334,386 Income taxes 418,940 522,090 479,850 Net earnings 807,749 698,849 812,296 Less: Net earnings attributable to noncontrolling interest 10.567 10.713 8.968 Net earnings attributable to W.W. Grainger, Inc. 801,729 797,036 689,881

The accompanying notes are an integral part of these consolidated financial statements.

\$

11.59

11.45

68,334,322

69,205,744

Earnings per share:

Weighted average number of shares

Basic

Diluted.....

Basic

Diluted